



Centrum rozvoja samospráv
Local Government Development Center

Laurinská 2 • 811 01 Bratislava • tel. +421 2 54645821 • fax +421 2 5464 5822

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With You For You

LOCAL GOVERNMENT DEVELOPMENT CENTER

How to build up effective democratic local government – Slovak experience

Developing a National Training Strategy for local government in Moldova

May 19 / 20 2005, Chisinau

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With You For You

CONTENT

- Introduction to Slovakia
- Introduction to LGDC and ALGE
- LGDC and ALGE Focus
- Activity Areas
- To think about
- Partners and Donors



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With You For You



Central
Europe

5,387,665

49,035 sq km

Bratislava

2,930 munic.

138 cities

8 regions



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LGDC INTRODUCTION

- Non-profit, non-political civic association established to support the development of local government and professional associations in Slovakia
- Established in 1999, after LSGAC/USAID was closed in 1999
- Follows up on activities started by LSGAC/ USAID in 1996 and develops new projects



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ALGE INTRODUCTION

- Non-profit, non-political civic association established to support the development of local government representatives
- Established in 2003, after FLGE was closed in 2002
- Follows up on activities started by FLGE and RTC (1993) and develops new projects covered LG day-by-day hot topics





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FOCUS

- Training and education of municipal and LG associations representatives
- Support to professional local government associations functioning – Institution building
- Professional development of local governments and association representatives
- Preparation of training capacities for local governments and professional associations
- Support to public administration reform from the local government perspective



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ACTIVITY AREAS

- Institution Building
- Local Government Officials Training
- Professional Development
- Preparing Local Government Trainers
- Study Tours
- Public Administration Reform
- International Cooperation



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TO THINK ABOUT

Decentralization – how did we start

- 1. Local self-government**
- 2. Institutions**
- 3. Legislation**
- 4. Training**
- 5. Networking**
- 6. Regional government**
- 7. Decentralization of competencies**
- 8. Fiscal decentralization**
- 9. How to cover training financially**



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TO THINK ABOUT

Training and Development pillars

- 1. Human resources**
- 2. Know how – training and education projects**
- 3. Institutions**
- 4. Networking**

1993/6 - 2005
VNG,
USAID/ICMA



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With You For You

TO THINK ABOUT

1. Human resources

- Trainers – 150 plus
ALGE 2004 492 days, 318 activities, 28 500 participants, 32 676 PTD
- Consultants – 20 plus
ALGE 2004 487 consultations
- Managers – 10 000 plus



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TO THINK ABOUT

2. Know how – training and education projects

- Financial Management for LG
- Citizen Participation
- Quality Maintenance
- Management of Change
- Strategic Planning
- Economic Development

50 plus 9 manuals



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TO THINK ABOUT

2. Know how – training and education projects /2

- Financial Management for Public Administration
- Elected Leadership
- Consulting Skills
- PR and Communication...
- Legislation
- Audit and control



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TO THINK ABOUT

2. Know how – training and education projects /3

- Intergovernmental cooperation
- Project Management
- Project Cycle Management
- Professional Image of LG
- LG Management
- Spatial Planning and Landscape
- ISO 2000 (CAF – Common Assessment Framework)



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TO THINK ABOUT

3. Institutions

- Associations of LG Professionals (ZMOS, AT, AMFO, CMA, ALGC, Club 8, Assoc of Spa Cities ...)
- Regional Training Centres - RTCs
- Related NGOs – FLGT, ALGE
- International partners
ICMA, SOLACE, Czech rep, Hungary, Austria, Poland, Lithuania, Romania, Kazakhstan ...



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TO THINK ABOUT

4. Networking

- Within the country – LG, regional gov't, associations, other institutions – Ministry of Interior, Ministry of Finance, Ministry of Education
- Within the region – LG partners from EU countries, non-EU
- Within the world – ICMA members, sister cities, Kazakhstan ...



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TO THINK ABOUT Changes

- New donors – EU
- Regionalism – local and within EU
- New topics and needs
- Information society – quality of education
- Human Resources and Institutions



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TO THINK ABOUT Changes - New donors

- Council of Europe
- EU Institutions
- EU Structural Funds
- Slovak Aid



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TO THINK ABOUT

Changes - Regionalism – local and within EU

- LOCAL: Setting cooperation and mutual support between local and regional self-governments plus NGOs, universities, private companies (PPP / public private partnership)...
- Within EU: finding new partners, lessons learned, best practices, forms of cooperation



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TO THINK ABOUT

Changes - New topics and needs

- Local Economic Development Project
- FM – Risk Management, PPP
- Managing Democratic Institutions
- PA Reforms & Transparency
- Information Technologies and Information System Management
- Inter-governmental relations
- Developing partnerships within EU
- Disaster protection
- Brown Fields
- Spatial Planning and related FM
- Benchmarking, CAF, IIP ...



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Changes - Information society – quality of education

- Basic courses
- Advanced courses
- Technical
- E-learning, job shadowing, one-to-one exchange
- MPA
- EU standards



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TO THINK ABOUT

Changes - Human Resources and Institutions

- HRM – importance, new tasks and challenges
- Institution building – partnership and forms of cooperation
- Cooperation and exchange of information
- EU or world wide?



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PARTNERS AND DONORS

Association of Cities and Villages
Union of Cities
Association of Municipal Finance
Officers
Association of City Managers
Association of Public Works
Organizations
Association of Chief Controllers
Regional Training Centers
Academia Istropolitana Nova
Cooperating cities and villages
Cooperating District State Offices

USAID – RTI, ICMA
Embassy of the United States of America
US Universities and municipalities, IDIOM
Open Society Foundation (OSF) and (LGI
NISPAcee)
UNDP, UN Habitat
Birmingham University, School of Public
Administration, UK
DFID
Canadian Embassy
CIDA
SOLACE
UDITE?

Partners from Czech Republic, Hungary, Austria, Romania, Moldova,
Kazakhstan, Kirghistan, Montenegro, Lithuania, Latvia, Estonia, Georgia...



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“To lead the people, walk behind them.”

Lao Tzu